



CHAIRMAN OF THE JOINT CHIEFS OF STAFF NOTICE

J-7

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CJCSN 3150.25

22 January 2008

JOINT LESSONS LEARNED PROGRAM AND JOINT LESSONS LEARNED INFORMATION SYSTEM

References: See Enclosure A.

1. Purpose. This notice highlights policy, guidance, and responsibilities for the CJCS Joint Lessons Learned Program (JLLP) and establishes the Joint Lessons Learned Information System (JLLIS) as the DOD system of record for the JLLP.

2. Cancellation. N/A.

3. Applicability. This notice applies to the Joint Staff, combatant commands, Services, combat support agencies, Defense agencies, and other activities participating in the JLLP and includes OSD. It is provided as information to other government agencies and organizations involved in lessons learned programs.

4. Background

a. CJCSI 3150.25C, "Joint Lessons Learned Program," was approved on 11 April 2007 without clear acknowledgement of the JLLIS. The JLLIS was funded and fielded in September 2007 and is projected to reach initial operating capability by the end of FY 08. The JLLIS will provide one interoperable lessons learned system for the Department of Defense with linkages to other DOD systems as the Defense Readiness Reporting System (DDRS), Joint Training Information Management Systems (JTIMS), Joint Doctrine Electronic Information System (JDEIS), and other future linked DOD systems as required in the DOD Training Transformation Implementation Plan. This CJCSN formalizes the JLLIS as the DOD system of record for the JLLP.

b. The JLLP is a knowledge management process established to enhance joint capabilities through discovery, knowledge development, implementation, and sharing of lessons from joint operations, training events, exercises, and

other activities. It contributes to joint capabilities integration and development, other DOD issue resolution processes, and DOD transformation.

c. The JLLP applies to the full range of joint military operations including training, exercises, experiments, real world events, and other activities involving DOD assets of the Armed Forces of the United States.

d. The JLLP will enhance the joint warfighter's ability to learn from the conduct of operations across the levels of warfare, training activities, exercise events, domestic disaster response events, and other activities employing DOD assets. This focus supports the JLLP's goals of enhancing joint capabilities, joint force transformation, and integrated operations with other government agencies.

(1) Support to joint operations entails continuously improving and adapting materiel and non-materiel solutions across the doctrine, organizations, training, materiel, leadership and education, personnel and facilities spectrum and improving DOD policy mandates.

(2) Support to joint force transformation includes contributing to joint concept development, joint experimentation, joint assessment, and change implementation programs.

e. The JLLP supports a wide range of stakeholders. The lesson observations and findings should directly contribute to improving operations conducted by the combatant commands and organizations in support of the combatant commands. The JLLP should influence joint training and education by providing an experiential library of joint activities. Lesson observations and findings should also influence the Joint Capabilities Integration and Development System (JCIDS) and DOD transformation by identifying capability gaps and shortfalls. The JLLP objectives include:

(1) Discovering and deriving data from joint operations, joint training events to include joint exercises, joint experiments, real world events, and other activities involving DOD assets.

(2) Developing, producing, and sharing validated observations from collected data.

(3) Delivering relevant, timely, and validated findings to inform the joint warfighter.

(4) Analyzing, formulating, submitting, and coordinating corrective action recommendations linked to findings.

(5) Tracking action recommendations through the appropriate issue resolution processes toward full implementation.

(6) Observing implemented recommendations in joint operations, joint training events, joint exercises and experiments, or other activities involving DOD assets to verify a lesson has been learned.

f. To operate efficiently, the JLLP depends on collecting, processing, analyzing, and disseminating very large volumes of information over extended periods of time. While some JLLP functions may best be performed by JLLP personnel, others are ideally suited to technological solutions like those offered by JLLIS. Given the reality of scarce personnel resources, the JLLP cannot perform to its full potential as a joint force capability enabler without technical solutions. JLLIS is the technical solution developed to achieve that potential.

(1) The JLLIS provides a web-enabled information management system to meet the JLLP's operational needs. This approach streamlines program management, minimizes acquisition and development costs, reduces overall personnel requirements, enhances JLLP interoperability, and increases JLLP performance at the joint strategic, operational, and tactical levels.

(2) The JLLIS is the JLLP's knowledge management and information technology support suite. The JLLIS is a comprehensive information system based on the latest net-centric non-proprietary open architecture technologies, which enables a wide range of users to contribute, validate, identify, share, and access valuable information about lessons learned, best practices, and related activities.

(3) The JLLIS is comprised of two separate but integral parts: (1) an input and management support tool; and, (2) a central repository. The input and management support tool allows any approved user to submit observations via a web-enabled user interface. The central repository provides users a single location to access validated joint observations, lessons, and issues.

(4) Access to JLLIS capabilities and lessons learned data is tiered to ensure sensitive information is protected in accordance with security directives, command direction, role-based partitioning, and specific collection activity and event guidance.

(5) The JLLIS enhances joint warfighting at the strategic, operational, and tactical levels by providing real and near-real time lessons learned support. Such support is especially critical during current operations, such as the Global War on Terror as it provides U.S. combatants a globally accessible and comprehensive lessons learned resource.

5. Responsibilities

a. The Director for Operational Plans and Joint Force Development, Joint Staff/J-7, is the program manager for JLLIS policy, development, implementation, and integration with other automated information systems.

b. The Marine Corps Center for Lessons Learned is responsible for incubation hosting, network management, and software (application) development and support for the JLLIS (to include the central repository), and for customer support to JLLIS users, including addressing JLLIS change requests.

6. Releasability. This notice is approved for public release; distribution is unlimited. DOD components (to include the combatant commands), other federal agencies, and the public may obtain copies of this notice through the Internet from the CJCS Directives Home Page--
http://www.dtic.mil/cjcs_directives.

7. Effective Date. This notice is effective upon receipt. It expires 11 January 2009.

For the Chairman of the Joint Chiefs of Staff:



WALTER L. SHARP
Lieutenant General, USA
Director, Joint Staff

Enclosure

A - References

DISTRIBUTION

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ENCLOSURE A

REFERENCES

- a. CJCSI 3150.25C, 11 April 2007, "Joint Lessons Learned Program"
- b. Memorandum of Agreement (MOA) Between the Joint Staff/J-7 Operational Plans and Joint Force Development Directorate and the Marine Corps Center for Lessons Learned (MCCLL) and the USJFCOM Joint Center for Operational Analysis (JCOA) concerning the Joint Lessons Learned Information System (JLLIS) and Associated Functions, 25 April 2007
- c. Joint Lessons Learned Program (JLLP) Joint Lessons Learned Information System (JLLIS) Implementation Plan (I-Plan), 22 September 2006
- d. DOD Training Transformation Implementation Plan FY2006-FY2011, 23 February 2006
- e. National Security Presidential Directive (NSPD) 44, 14 December 2005

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